



MEMORANDUM OF UNDERSTANDING

Support for Ghana's Co-Chair Role at the 2026 UN Water Conference

Between the Ministry of Works, Housing and Water Resources, Ghana and Saha Global LBG, Ghana.

EFFECTIVE DATE

1 June 2026



This Memorandum of Understanding is in effect between Saha and the Ministry of Works, Housing and Water Resources of the Republic of Ghana. It is shared here as an example of a technical assistance MoU, for partners, governments and practitioners structuring similar arrangements of their own.

PARTY ONE

Ministry of Works, Housing and Water Resources, Ghana

"the Ministry"

PARTY TWO

Saha Global LBG, Ghana

"Saha"

This Memorandum of Understanding ("MoU") is entered into by and between the Ministry of Works, Housing and Water Resources of the Republic of Ghana ("the Ministry") and Saha Global ("Saha"), collectively referred to as "the Parties," effective 1 June 2026.

WHEREAS, the Government of Ghana has been selected to serve as Co-Chair, alongside Switzerland, of Interactive Dialogue (a): "Water for People – The Human Rights to Water and Sanitation, Including for Those in Vulnerable Situations, for Healthy Societies and Economies" at the 2026 United Nations Water Conference, to be held in Abu Dhabi, UAE in December 2026 — a designation that reflects Ghana's standing as a leader in advancing the human right to water and sanitation on the global stage;

WHEREAS, Saha Global is a Ghana-based non-profit organisation with over a decade of operational experience delivering safe water services to last-mile rural communities across Ghana and generating ground-level data and evidence on service delivery, cost recovery, and community-level WASH governance;

WHEREAS, the Ministry and Saha share a commitment to ensuring that global and national water policy frameworks are grounded in the realities of last-mile communities, and that Ghana's Co-Chair leadership is supported by robust operational evidence and technical expertise;

WHEREAS, Saha is honoured to offer its resources and expertise in support of the Ministry's Co-Chair responsibilities, and the Parties wish to document the terms of this complementary arrangement.

Purpose

The purpose of this MoU is to document the agreed terms of Saha's complementary role in supporting the Ministry's Co-Chair responsibilities under the 2026 UN Water Conference Workplan. Specifically, the Parties agree to work together to:

- Contribute operational and cost data and evidence from last-mile communities to enrich the Ministry's national consultation and preparation process;
- Help ensure that policy briefs, ministerial statements, and Conference outcomes are informed by, and reflective of, the realities of service delivery at the community level; and
- Support high-level technical representation alongside Ministry officials at relevant international events, as agreed by the Parties.

Technical support for the Ministry

Saha will fully fund the two Technical Experts (delegates) listed below under this MoU. Both experts will be formally recognised within the Ministry's delegation for all activities under the 2026 UN Water Conference Workplan, and will operate under the Ministry's leadership throughout.

Theo Boateng

SAHA GLOBAL REPRESENTATIVE

Theo Boateng will serve as one of the technical experts and as Saha's primary representative throughout the duration of this MoU. He will participate in all six pillar working groups under Interactive Dialogue (a), travel with the Ministry delegation to all international events listed in section 4, and engage in high-level meetings, side events, and ministerial sessions to the same extent as Ministry officials. Theo will also sign this MoU on behalf of Saha Global.

Professor Kwabena Nyarko

EXPERT CONSULTANT

Professor Kwabena Nyarko will serve as the second technical expert and will be engaged by Saha as an independent Expert Consultant for the duration of this MoU. His fees and reasonable travel expenses will be covered by Saha under a separate consultancy agreement, capped at 60 days of work. Professor Nyarko's role is twofold:

- First, he will work closely with Saha to analyse and package operational evidence from last-mile communities into policy-relevant formats suitable for incorporation into working group outputs, briefs, and Conference submissions.
- Second, he will provide direct technical expertise to the Ministry, supporting the preparation of position papers, ministerial statements, policy briefs, and any other technical materials the Ministry requires in its capacity as Co-Chair.

Prof Nyarko will participate in all six pillar working groups under Interactive Dialogue (a), travel with the Ministry delegation to all international events listed in section 4, and engage in high-level meetings, side events, and ministerial sessions to the same extent as Ministry officials. In addition, Professor Nyarko will lead the preparation of the evidence and outcomes report (see section 6).

Financial support for the Ministry

Saha will provide funding up to the Ghana cedi equivalent of US\$224,714 (see notes for budget breakdown) to support the Ministry’s activities under this MoU, including but not limited to:

- National Consultations**
- International Travel & Participation**
- Global Event Logistics**
- Project Coordination & MEL**

The Ministry shall submit funding requests to Saha by email to theo@sahaglobal.org, specifying the amount, purpose, and relevant event or activity. Saha will process transfers promptly on receipt of such requests. For accountability purposes, no advance or blanket disbursements will be made; each transfer will correspond to a specific, documented request. Where applicable, the Ministry will provide receipts or a brief confirmation of expenditure to support Saha’s audit records.

Engagement at international events

As part of this arrangement, the Technical experts shall travel with the Ministry delegation and participate actively in all international events under the Workplan:

EVENT	DATES (2026)	LOCATION	ENGAGEMENT
Water and Power Week	9–12 June	Abu Dhabi, UAE	Full participation
High-Level Political Forum (HLPF)	6–15 July	New York, USA	Full participation
Africa Water & Sanitation Systems Leadership Symposium	17–21 August	Kigali, Rwanda	Full participation
World Water Week	23–27 August	Stockholm, Sweden	Full participation
UNGA 81 High-Level Week	8–22 September	New York, USA	Full participation
2026 UN Water Conference	December (TBC)	Abu Dhabi, UAE	Full participation

Saha and the Consultant shall participate in all high-level meetings, side events, ministerial engagements, and working sessions held in the margins of these events to the same extent as Ministry officials, and shall at all times represent themselves as part of the Ministry's delegation. Saha will cover the cost of travel for the technical experts directly.

Ministry's roles and responsibilities

In order to give full effect to this MoU, the Ministry agrees to:

- Formally recognise the technical experts as part of the Ministry's delegation, by:
 - Including Saha's representative as a named member of the Ministry's delegation to all events listed in section 4; and
 - Ensuring that the technical experts have access to all relevant working group sessions, ministerial briefings, and high-level meetings during events;
- Provide logistical coordination — including conference registration, visas, hotel accommodation, and ground transport — for Ministry team members, Saha's representative, and the Consultant, through the Ministry's logistics team;
- Designate a Ministry Focal Point responsible for day-to-day coordination with Saha, and notify Saha of any changes to this designation in writing; and
- Submit funding requests to Saha via email, specifying the required amount, the corresponding activity or event, and any relevant supporting documentation.
- Lead scheduling and logistical coordination of all technical group meetings and stakeholder meetings.

Evidence and outcomes report

The Consultant shall lead the preparation of an Evidence and Outcomes Report documenting how operational evidence from last-mile communities shaped the Ministry's Co-Chair outputs and contributions throughout the Workplan period. The Report shall be prepared in close collaboration with both the Ministry and Saha, and shall not be finalised or published without the written approval of the Ministry.

The Report shall:

- Document how last-mile operational evidence was incorporated into the Ministry's Co-Chair outputs, including policy briefs, working group recommendations, ministerial statements, and flagship initiatives;
- Highlight key last-mile issues surfaced during the process and the extent to which they were reflected in Conference outcomes;
- Capture lessons learned and recommendations for post-2026 follow-up, including in preparation for the 2028 UN Water Conference; and
- Be formatted for accessibility by both policy audiences and practitioners.

A draft report shall be shared with the Ministry for review and comment no later than 45 days after the conclusion of the 2026 UN Water Conference. The final report shall be submitted within 60 days of the Conference.

General provisions

- This MoU does not constitute a legally binding contract enforceable at law; it is a statement of intent and an agreed working arrangement between the Parties.
- Either Party may withdraw from this MoU with 30 days’ written notice to the other Party, subject to the settlement of any outstanding obligations incurred prior to withdrawal.
- Nothing in this MoU shall be construed as granting either Party the right to represent or legally bind the other.

Signatures

The undersigned, being duly authorised representatives of their respective organisations, hereby agree to the terms of this Memorandum of Understanding.

MINISTRY OF WORKS, HOUSING AND WATER RESOURCES,
GHANA

SAHA GLOBAL LBG, GHANA

Name

Theo Boateng
Director of Strategy & Partnerships

Title

Date

Date

NOTES

Notes on budget

LINE ITEM	AMOUNT (US\$)
Travel — adjusted down from 7 global events to 6	102,857
Global event logistics — adjusted down from 7 global events to 6	25,714
National consultations — 6 working groups × 3–4 meetings; all available to the Ministry, unchanged from their original proposal	70,000
Project coordination & MEL — staff time, reporting, communications; adjusted down from 7 global events to 6	17,143
Contingency — available to the Ministry	9,000
Total to Ministry	224,714